

Renewal & Recreation

PORTFOLIO PLAN 2015/16

A Vibrant Thriving Borough

Foreword

Projects and services delivered under the Renewal & Recreation Portfolio make a vital contribution to the quality of life experienced by local residents.

These projects and services support the Council's priorities set out in the Bromley 2020 Vision, and Building a Better Bromley, for :

- A Quality Environment
- **Regeneration**
- **Vibrant, Thriving Town Centres**
- Supporting our Children and Young People
- Supporting Independence
- Safer Bromley
- Healthy Bromley

The Renewal & Recreation Portfolio's key responsibility is that the borough remains a vibrant and thriving place through a programme of regeneration and town centre development. We will ensure that our town centres are successful through a combination of sensitive planning and major private sector investment. We aim to make the London Borough of Bromley a place where people choose to live, work and shop.

We will be working towards three strategic outcomes for 2015/16 which will focus our efforts in delivering our key priorities:

1. Vibrant, thriving town centres
2. Protection, conservation and enhancement of the natural and built environment
3. Enhanced opportunities for leisure, cultural activities and community led services.

The Portfolio's key priorities and strategic outcomes must be considered in the context of the Council's commitment to secure value for money and efficiency in challenging financial circumstances.

The Government's plans to tackle the national debt mean that the Council, like all local authorities, must play its part. Bromley must find £60million of savings and efficiencies from its annual budget by 2017/18, whilst continuing to deliver projects and services that local people want and need.

The Renewal & Recreation Portfolio will continue to take a creative and enterprising approach to its work to reduce pressure on the Council's budgets. We are pleased that we are able to continue to deliver innovative and complex improvements to the borough by attracting significant external investment.

The portfolio has a track record of delivering its programme of work efficiently. For example, in 2014/15, we:

- Made progress with the delivery of the Bromley Area Action Plan, completing the Bromley North Village Improvement Scheme, supported our development partner to submit a planning application for the development of Bromley Town Hall and agreed a revised development strategy for Churchill Place.
- Begun delivery of a £2.4m improvement scheme in Crystal Palace Park using funding secured from the Mayor of London. We also established a Community Grants Fund for park related projects.
- Agreed an outline scheme for improvements to Beckenham town centre
- Secured approval and funding for an Investment and Regeneration Programme in Biggin Hill and the Cray Business Corridor
- Brought forward progress of a mixed use development in central Orpington
- Published the new Local Plan and begun consultation with the local community.
- Developed and consulted on a new Library Strategy for the future of the library service

In 2015/16 we will build on this record to:

- **Attract private sector investment to increase the vitality of our town centres.** For example, in Bromley we will develop plans for a residential-led mixed use development at Churchill Place, support our development partner to open Bromley South Central to the public, and review private sector development potential at the Civic Centre site.
- **Attract further external funding to bring about long term benefits to public spaces and local infrastructure.** This includes public realm and town centre improvement schemes in all major town centres: Bromley, Beckenham, Orpington and Penge, and working with Network Rail in Bromley to consider options for both Bromley North and Bromley South stations to increase capacity.
- **Explore different approaches to management of cultural assets and recreational services to sustain their future, working with communities.** For example, we will support businesses in Bromley to establish a Business Improvement District, giving local businesses direct say about the management of their town centre. We will also work with the community at Crystal Palace to establish a new form of governance and a sustainable business model for Crystal Palace Park.

- **Encourage new developments to support economic growth in the borough’s key business areas.** For example, at Biggin Hill we will develop infrastructure and investment plans to determine what steps to take to generate business growth. We will test the feasibility of an Aviation Training and Enterprise Centre adjacent to Biggin Hill Airport, and we will progress plans for Biggin Hill Memorial Museum, using £1million donated by HM Treasury and section 106 funds assigned for this purpose.
- **Secure the quality of our borough and identify regeneration potential** by consulting on and submitting the new Local Plan to the Secretary of State for consideration.

Although the portfolio leads on several projects and services, it will continue to take an active role in supporting the delivery and success of Council wide projects and initiatives, particularly those designed to reduce the Council’s operating costs whilst maintaining good quality public services.

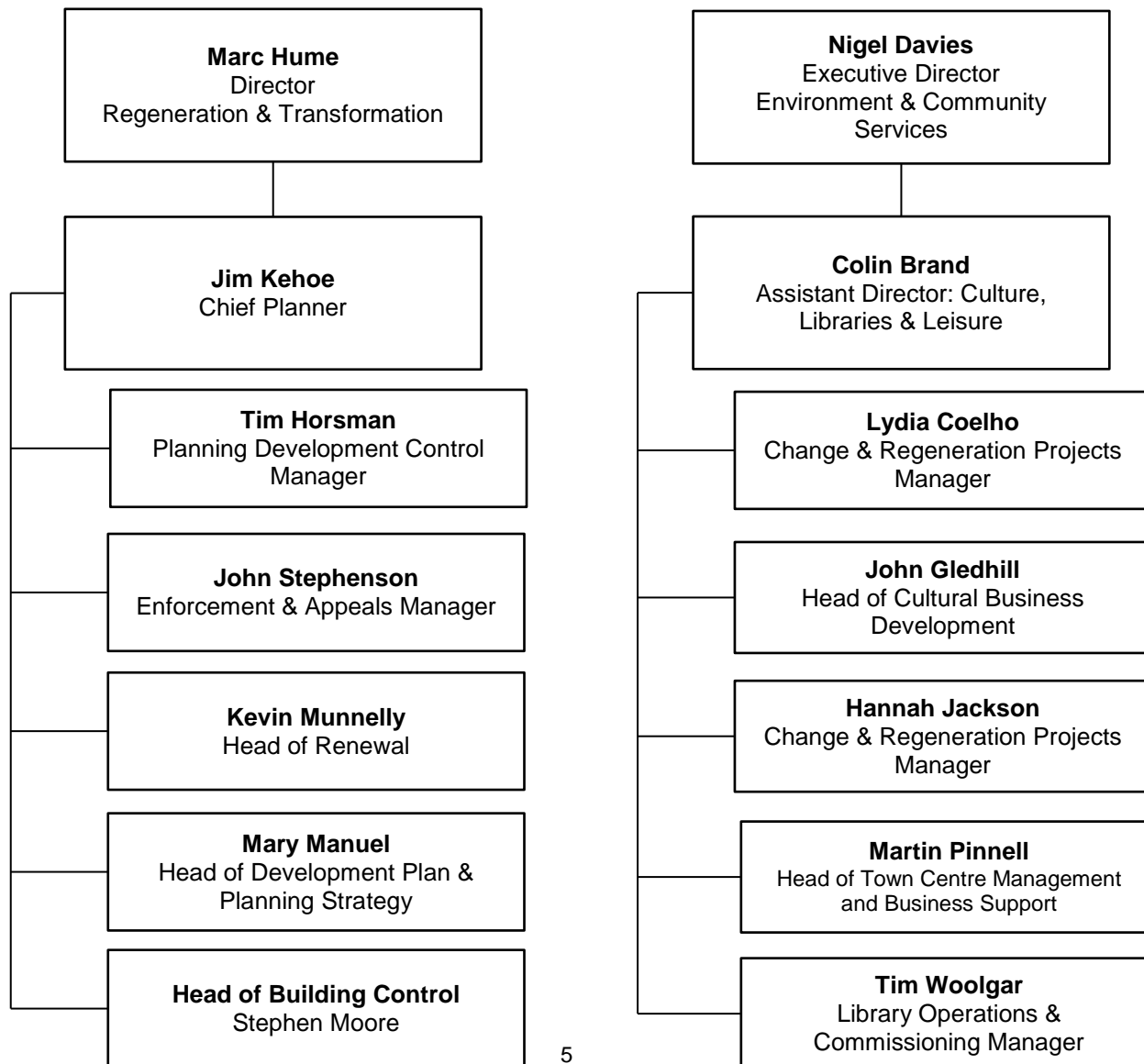
This Portfolio Plan sets out how we will achieve our key priority and strategic outcomes for 2015/16.

Progress on actions identified for delivery during 2015/16 will be reported to the Renewal & Recreation Policy Development and Scrutiny Committee and Portfolio Holder throughout the year in individual project or service specific reports at the relevant key milestones. A summary report on overall achievement will be provided at the end of 2015/16 for review and scrutiny.

Contents

Portfolio Structure Chart	5
Outcome 1: Vibrant Thriving Town Centres	6
Outcome 2: Protection, conservation and enhancement of the natural and built environment	15
Outcome 3: Enhanced opportunities for leisure, cultural activities and community-led services	19

Portfolio Structure Chart: Lead Officers



Vibrant, Thriving Town Centres

The vitality of the Council's town centres is essential to making the borough a place where people choose to live, work and shop. Vibrant thriving town centres create business growth, economic wellbeing and employment opportunities.

The Council will work with development partners to bring forward new and innovative development schemes and projects that provide a sense of identity to town centres, and that give local people pride in the places that they live and work.

The Council will look to utilise its planning power to promote and create balanced town centres

The Council will work with local retailers and businesses to protect their long term future and encourage people to use their visit, shop and stay in the borough's town centres.

Aim 1:	Support the vitality of Bromley town centre, including continued delivery of the Bromley Area Action Plan
By March 2016, we will have:	<p>Continue delivery of the Bromley Area Action Plan</p> <p>1.1 Draft a revised planning policy for Bromley North Station (Site A), re-engage development partners (Network Rail) and draft the Heads of Terms for a development agreement.</p> <p>1.2 Marketed and begun disposal of Site B (corner of Tweedy Road and London Road).</p> <p>1.3 Support the development partner Cathedral Hotels Ltd to achieve planning consents and commence works on the former Town Hall (Site C).</p> <p>1.4 Completed a Masterplan to inform development options for Bromley Civic Centre (Site F)</p>

	<p>1.5 As per the revised development strategy for Churchill Place (Site G), explore options for a residential led mixed use scheme for this location. We will have submitted a Housing Zone bid to secure funds from the Mayor of London and HM Treasury to support subsidising land purchase and infrastructure development to unlock growth. If this is successful, we will begin work on the tender documents designed to secure a development partner for this site.</p> <p>1.6 Work with Network Rail to examine future development and capacity options for Bromley South Station (Site J)</p> <p>1.7 Finalised and delivered the public realm and public arts scheme for Bromley South Central/Westmoreland Road (Site K) to enable the new development to open.</p> <p>Deliver other improvements to Bromley Town Centre</p> <p>1.8 Begun work on public realm improvements to the central pedestrian area of Bromley town centre</p> <p>1.9 Complete a review of the operation, configuration and location of existing town centre markets and seek investment to ensure that market facilities are fit for purpose and attracts additional footfall and spend into the town. The recommendations from the review will be implemented in 2016/17</p> <p>1.10 Establish a Business Improvement District for Bromley, should there be a successful ballot in November 2015.</p>
--	--

<p>Performance Measures:</p>	<p>1.1 - Project milestones as set out above are achieved. 1.4</p> <p>1.5 The Housing Zone bid is successful. The community are engaged in development workshops to inform the brief which will be used to secure a development partner.</p> <p>1.6 - Project milestones as set out above are achieved. 1.7</p> <p>1.8 The design team are commissioned and produce an outline design which is the subject of consultation. Funding is secured from the Council's Executive to work up the detailed design scheme.</p> <p>1.9 Seek approval from the Council to draw down investment to redesign the market areas in Autumn 2015.</p> <p>1.10 A successful ballot in November 2015 in which businesses vote to establish a Business Improvement District. Agreements are finalised and systems are in place to enable the new Business Improvement District to collect their levy.</p>
<p>Delivery Risks:</p>	<p>1.1 and 1.6</p> <p>1.2 Market conditions will influence the ability of the Council to dispose of properties (Site B)</p> <p>1.3 The development partner chooses to depart from planning advice and therefore consents are not achieved. Delays to the programme may prevent work from commencing on site.</p> <p>1.5 If the Housing Zone bid is unsuccessful the project will not advance and the project for Churchill Place (Site G) will have to be postponed until the next development cycle.</p>

	<p>1.8 Stakeholders do not support the proposals. The Council decide not the fund the detailed design scheme. Delays to the programme occur due to unforeseen complexities (such as the configuration of services).</p> <p>1.9 The Council decides not to pursue the investment opportunity for town centre markets. Market traders and/or the wider community oppose the plans.</p> <p>1.10 The ballot for a Business Improvement District is unsuccessful. The Working Group of local businesses leading the project decides not to proceed with their plans for a Business Improvement District. The Council decides to veto the Business Improvement District on the basis of legally defined objections.</p>
Lead Officers:	<p>1.1 - Kevin Munnelly 1.8 1.8 - Martin Pinnell 1.10</p>
Resources	<p>Investment Fund Growth Fund Section 106 monies Mayor of London Town Centre Development Fund LPSA Housing Zone funding (if application is successful).</p>

Aim 2:	Support and develop the vitality of Beckenham
By March 2016, we will have:	<p>2.1 Secured outline design approval for the public realm improvements in Beckenham town centre to enable completion of the detailed design. We will also have begun procurement of a contractor to implement improvements during 2016/17. We will have engaged with local businesses to ensure the workability of the scheme.</p> <p>2.2 Supported Copers Cope Residents Association to utilise £47k of section 106 monies to make improvements to Beckenham Green including improved facilities to enable events and markets to make use of the location.</p> <p>2.3 Supported the Beckenham Town Centre Team to deliver improvements to alleyways in Beckenham town centre utilising funding from the Mayor of London.</p> <p>2.4 Achieved the Purple Flag Award for Beckenham, which is a night time economy standard to ensure a quality night time environment.</p>
Performance Measures:	<p>2.1 A successful review of the overall design and cost plan for the public realm scheme. Successful re-negotiation of the funding support to be provided by the Mayor of London and Transport for London in light of cost increases caused by expansion of the scope of the scheme. Businesses feel that they have been appropriately consulted and engaged with the design of the public realm improvements.</p> <p>2.2 Improved facilities are used and events ad markets are held regularly at Beckenham Green.</p> <p>2.3 All alleyways are names, and three alleyways have been physically improved.</p> <p>2.4 A successful audit in autumn 2015 which results in the award being made.</p>

Delivery Risks:	<p>2.1 Funding is not secured from Transport for London or the Mayor of London. Design issues arise due to the topography of the site – this risk will be minimised by the completion of survey work. Programme delays are caused by unforeseen issues. Businesses dislike or oppose the proposed changes.</p> <p>2.2 Copers Cope Resident’s Association lack the organisational capacity to deliver to demand. The costs of the project might be higher than anticipated so fewer improvements than anticipated are delivered.</p> <p>2.3 The Beckenham Town Centre Team lack the organisational capacity to deliver the project. Costs are higher than anticipated. Legal complications create delays because alleyways are not publicly owned and therefore agreements with Landlords and adjacent Landlords will need to be secured so that improvement works can go ahead.</p> <p>2.4 The Purple Flag audit is unsuccessful and additional resources are required to achieve the quality standard. Buy in from partners is not achieved.</p>
Lead Officers:	<p>2.1 Kevin Munnely</p> <p>2.2- Martin Pinnell</p> <p>2.4</p>
Resources	<p>Transport for London Section 106 monies Mayor of London</p>

Aim 3:	Support and develop the vitality of Orpington
By March 2016, we will have:	<p>3.1 Secured funding through a New Homes Development Bid for public realm improvements for Walnuts Square area. We will have supported the developer to complete the cinema development and integrated this development into the overall design for public realm improvements.</p> <p>3.2 Established a programme of business support for businesses in Orpington based on the funding agreement for the New Homes Bonus, for delivery by the Business Improvement District (Orpington 1st) in 2015/16 and 2016/17.</p> <p>3.3 Established an improved market offer on Orpington High Street using £25k of funding provided by the New High Streets Fund</p>
Performance Measures:	<p>3.1 Commission the design team for the public realm improvements. The design is completed and approved. A contractor is procured and development commences on site.</p> <p>3.2 Businesses are accessing the support provided. Support will include workshops, mentoring and support to be part of the digital high street agenda.</p>
Delivery Risks:	<p>3.1 Not all stakeholders agree to the overall design scheme. It is not possible to procure a contractor within budget due to forecasted construction cost price inflation pressures.</p> <p>3.2 Orpington 1st for not have sufficient capacity to deliver the full programme as intended. To mitigate this risk, Orpington 1st has been fully engaged in the scoping of the work so that they are fully aware of the potential commitments. Some of the funding will be used to give them the capacity to deliver the programme. The programme does not match up with the needs of businesses. To avoid this, we will engage with a representative sample of businesses during the scoping of the support.</p>
Lead Officers:	Kevin Munnelly Martin Pinnell

Resources	Planning budgets High Streets Fund New Homes Bonus
------------------	--

Aim 4:	Support and develop the vitality of Penge
By March 2016, we will have:	<p>4.1 Engaged design consultants to design an improvement scheme for shop fronts and begun delivery of improvements, which are to be completed in 2016/17. This project is being funded by the New Homes Bonus fund.</p> <p>4.2 Commissioned design consultants to develop the outline plan for improved way finding and public realm improvements in Penge town centre. This project is being funded by the New Homes Bonus fund.</p>
Performance Measures:	4.1 Stakeholders are consulted and approve of the shop front improvement scheme and outline plan for way finding and public realm improvements. Contractors for the delivery of the shop front improvements are appointed and delivery commences. 4.2
Delivery Risks:	4.1 Failure to engage with stakeholders result in a lack of support. Costs increase due to cost price and inflation 4.2
Lead Officers:	Kevin Munnely
Resources	New Homes Bonus

Aim 5:	Promote business investment and development in the borough's key commercial and industrial areas and employment priority zones.
By March 2016, we will have:	<p>5.1 Developed infrastructure and investment plans for Biggin Hill and the Cray Business Corridor. These plans will identify what steps the Council should take to generate business growth in these areas and engage with land owners to determine a strategy and supporting infrastructure required to implement the recommendations.</p> <p>5.2 Undertaken feasibility investigations and business planning for an Aviation Training and Enterprise Centre at Biggin Hill in partnership with the Greater London Authority, Local Enterprise Partnership, Bromley College, Biggin Hill Airport and the Locate Partnership.</p>
Performance Measures:	<p>5.1 Recruit three new posts to develop these plans. The plans are adopted by the Council by the end of 2015. Work is progressed on securing sites for development.</p> <p>5.2 A Business Plan is completed and a site for the Centre is identified by March 2016.</p>
Delivery Risks:	<p>5.1 The Council are not the landowners in these two areas. It is possible that the land owners will decide not to fully engage with or support the infrastructure and investment plans, or do not wish to enter into a development agreement with the Council.</p> <p>5.2 It is not possible to acquire the site for the Centre or no viable business case can be developed because, for example, there is a lack in demand.</p>
Lead Officers:	Kevin Munnelly
Resources	New Homes Bonus Growth Fund

Protection, conservation and enhancement of the natural and built environment

The Council has a responsibility to protect and enhance the character of the borough.

Our key initiative in 2015/16 will be to progress work on a new Local Plan which will establish the vision, key objectives and spatial strategy for future development in the borough and include policies and site allocations. An Infrastructure Delivery Plan will be produced alongside the Local Plan indicating the delivery of infrastructure required to support the Local Plan. The Local Plan, together with the Mayor of London's London Plan will form the Development Plan for the borough. The Local Plan will guide development over for the period to 2031.

The Council will also undertake preparatory work for a Charging Schedule to enable a Community Infrastructure Levy for Bromley, in compliance with the Community Infrastructure Levy Regulations 2010 for infrastructure provision to support growth in the Borough. Alongside this will be the preparation of a revised Supplementary Planning Document Planning Obligations incorporating the Supplementary Planning Document on Affordable Housing

The Council will seek to ensure that it provides an effective planning service for the residents of the borough by providing efficient planning application and building control services.

Aim 6:	Prepare an up to date Local Plan setting out policies for development in the borough over the next 15 years
By March 2016, we will have:	<p>6.1 Consulted on potential draft site allocations for the Local Plan and reported responses to Members for consideration.</p> <p>6.2 Prepared a Draft Local Plan for formal Regulation 19 consultation. Following consultation, we will submit the draft Local Plan to the Secretary of State for consideration.</p> <p>6.3 Prepare an Infrastructure Delivery Plan identifying the infrastructure required to deliver the growth and vision in the Local Plan</p>

Performance Measures:	<p>6.1 Consultation potential draft allocations as part of the Local Plan Summer 2015 Outcome of consultation is reported to Development Control Committee and the Executive in Autumn 2015</p> <p>6.2 Draft Local Plan is published for formal consultation early 2016 and submitted to the Secretary of State following consultation</p> <p>6.3 Draft Infrastructure Delivery Plan is published alongside the Draft Local Plan</p>
Delivery Risks:	<p>6.1 New policy guidance is published by Central government/Mayor or London part way through preparation of the Local Plan which results in delays or further changes being required. Despite our duty to cooperate, it is difficult to engage other authorities in the production of the plan.</p> <p>6.3 Response to consultation of site allocations may require further assessment and consideration causing potential delays Once submitted to the Secretary of State the timescale for progress is outside the Council's remit and dependent on the capacity of the Planning Inspectorate to examine the Draft Local Plan on behalf of the Secretary of State. Change in market conditions means that the Council must undertake new or additional research. That Council departments, partners and other infrastructure providers do not provide information in time or at all for the Infrastructure Delivery Plan, or information to justify the 'funding gap' required for a local Community Infrastructure Levy</p>
Lead Officers:	Mary Manuel
Resources:	Existing Planning revenue budgets

Aim 7:	Develop a Bromley Community Infrastructure Levy (CIL)
By March 2016, we will have:	<p>7.1 Undertaken viability work in relation to the potential Bromley CIL</p> <p>7.2 Published and consulted on a Preliminary Draft Charging Schedule and a Regulation 123 Infrastructure List. Prepared a draft revised Supplementary Planning Documents Planning Obligations incorporating the Affordable Housing Supplementary Planning Document.</p>
Performance Measures:	<p>7.1 A preliminary draft Charging Schedule to be considered by Executive for consultation September 2015</p> <p>7.2 Draft Charging Schedule agreed for consultation early 2016</p>
Delivery Risks:	<p>7.1 Changes in market conditions result in viability work being delayed or inaccurate. Challenge to the Preliminary Draft Charging Schedule or Draft Charging Schedule requiring further work and consultation pre-submission.</p> <p>7.2 Changes to the emerging Local Plan requiring further viability work. The Infrastructure Development Plan is not prepared in time or does not identify a funding gap required to justify local Community Infrastructure Levy. Consultation is frustrated by fatigue among communities who feel over-consulted. Delays are caused by the capacity of the Planning Inspectorate to examine the Council's proposals.</p>
Lead Officer:	Mary Manuel
Resources	Existing Planning revenue budgets

Aim 8:	Ensure the ongoing effectiveness of planning regulatory functions
By March 2016, we will have:	<p>8.1 Made considered determinations of planning applications within a reasonable period of time, acknowledging national targets whilst focussing on delivering a quality outcome for the borough</p> <p>8.2 Protected tress, listed buildings and conservation areas in the borough</p>
Performance Measures:	<p>8.1 Determined 60% of major applications within 13 weeks of receipt Determined 65% of minor applications within 13 weeks of receipt Determine 80% of other applications within 8 weeks of receipt</p> <p>8.2 Respond to requests for Tree Preservation Orders, Listed Building Orders and Conservation Area Designations.</p>
Delivery Risks:	8.1. Large numbers of complex planning applications are submitted which require review concurrently, putting pressure on staff resources. Delays are caused by the need for additional information
Lead Officers:	Jim Kehoe
Resources	Existing planning revenue budgets

Enhance opportunities for leisure, cultural activities and community led services

Leisure, culture and recreation are essential tools for creating a sense of place and community, and play an important role in residents' quality of life. However, in the face of the Council's financial challenges, we must think creatively about how we can continue to provide services and improvement projects to cultural and community assets. Exploring opportunities for community management of services and assets, and attracting external funding to invest in the borough's heritage will enable residents' to continue to enjoy their recreational time in the borough.

Aim 9:	To implement the 2014 library strategy to consider new ways of delivering library services in challenging financial circumstances	
By March 2016, we will have:	9.1	Selected community management partners to deliver library services at up to six community libraries, which include Burnt Ash, Hayes, Mottingham, Shortlands, Southborough and St Paul's Cray.
	9.2	Completed soft market testing of the whole library service in partnership with the London Borough of Bexley. Depending on the outcome of this exercise, the Council's Executive committee will be asked to decide if they should undertake a tender process to jointly commission library services with Bexley. Should they take a decision to go ahead, we will have begun a tender process to identify a delivery partner.
	9.3	Explore options for the upgrade and re-development of library facilities, as identified in the Library Strategy 2014.

<p>Performance Measures:</p>	<p>9.1 Community organisations are supported to submit appropriate community management proposals. The opportunity is widely advertised. Registrations of interest are received and evaluated by the end of July 2015. Invitations to submit a business plan are issued in summer 2015. An update report is provided at the September meeting of the Renewal & Recreation Committee. Recommendations for community management are made in winter 2015.</p> <p>9.2 Issue a soft market testing questionnaire, the responses to which enable the Council to make an informed decision about the potential commissioning of the service. Consultation with the public is carried out to support the Council's decision making process. A report is taken to the Council's Executive Committee in autumn 2015. Should the Council decide to go ahead with a commissioning approach, the tender process should be designed to allow for negotiation and flexibility to secure value for money.</p> <p>9.3 Market Chislehurst Library for redevelopment, to bring forward a mixed development proposal to include retail, residential and new library facilities. Report the market response to the July meeting of the Council's Executive Committee.</p>
<p>Delivery Risks:</p>	<p>9.1 Community organisations are not forthcoming and do not wish to provide library services at community libraries. Community organisations who are interested do not submit acceptable and financially viable proposals, or require a too much financial support from the Council to make their proposal tenable. The wider community object to community management arrangements. Investigations on the condition of the library assets to be transferred for community management reveal that a significant level of capital investment is required to the building to enable library services to be delivered from that location. Programme delays are caused by issues relating to IT infrastructure issues at libraries.</p> <p>9.2 The soft market testing reveals that the market is not able to deliver adequate efficiencies and savings to enable continued delivery of library services as they are currently available.</p> <p>9.3 Risks include a lack of market interest, that the scheme proposed is not compliant with planning requirements, or there is a change in market conditions which affect the viability of the development.</p>

Lead Officers:	9.1 Tim Woolgar – Hannah Jackson 9.3 Colin Brand
Resources	Existing revenue budgets The Council's corporate commissioning budget

Aim 10:	Develop the borough's cultural offer
By March 2016, we will have:	<p>10.1 Progressed plans for a new form of governance with a sustainable business model to manage Crystal Palace Park</p> <p>10.2 Commenced delivery on site of £2.4million Improvement Scheme in Crystal Palace Park, including the delivery of capital projects and a Community Grants programme.</p> <p>10.3 Relocated local history exhibitions to Central Library improving exhibitions and increasing access.</p> <p>10.4 Completed feasibility works and appointed architects to develop plans for a new Memorial Museum at Biggin Hill</p>

<p>Performance Measures:</p>	<p>10.1 Consultants are appointed and have begun work to develop a deliverable regeneration plan for Crystal Palace Park which intends to bring to fruition aspects of the Masterplan to create a sustainable business model for the park. A project team will be appointed to begin work to establish a new form of governance, including the development of a business plan. Stakeholders are engaged at every stage of the process and have the opportunity to lead on aspects of the project. The complexities of the site are adequately considered, supported by close partnership working with the Greater London Authority, English Heritage and Transport for London.</p> <p>10.2 Milestones for capital improvements are achieved: RIBA Stage 4 is completed by November 2015, and works begin on site by March 2016.</p> <p>10.3 A new exhibition is installed by March 2016. Feedback from visitors is positive and the exhibitions are rated excellent by at least 50% of visitors.</p> <p>10.4 An achievable and inspiring scheme is developed by architects ready for tender action, and a sustainable business model is developed for the museum by March 2016.</p>
<p>Delivery Risks:</p>	<p>10.1 Stakeholders and the wider community do not agree with aspects of the new governance model or regeneration plan. The complexities of this work are underestimated causing delays to the programme. There are unforeseen delays recruiting or procuring the project team.</p> <p>10.2 Delays to programme caused by procurement of contractors. Detailed costs are higher than were anticipated at the feasibility stage. It is not possible to engage a new café operator. Bids to the Community Grants Fund are not forthcoming, are inappropriate, or do not produce the desired outcomes for the fund.</p> <p>10.3 Stakeholders oppose plans to relocate exhibitions. The community do not agree with the objects chosen for exhibition. Delays are caused to installation due to library usage patterns.</p> <p>10.4 Stakeholders fail to engage with or oppose plans for the new museum.</p>

Lead Officer:	10.1- Lydia Coelho 10.4 10.1 Hannah Jackson
Resources	10.1 Capital programme 10.2 Allocated funds from the Mayor of London and the Council's capital programme 10.3 Capital programme 10.4 £1m funding from HM Treasury, section 106 monies

Aim 11:	Enhance the borough's leisure facilities
By March 2016, we will have:	<p>11.1 Awarded a 25 year management contract for the operation and management of the Churchill Theatre</p> <p>11.2 Identified a suitable developer and awarded a contract for a mixed use development to include a community hub, housing and public realm work and a new gymnastics centre at Chipperfield Road, St Paul's Cray.</p> <p>11.3 Agreed a lease for Blackheath and Bromley Harriers to undertake the management and maintenance of Norman Park Athletics Track.</p>
Performance Measures:	<p>11.1 Undertake a successful market tender for a new 25 year contract. The Contractor must provide a high quality programme at the Theatre with a minimum and sustainable financial contribution from the Council.</p> <p>11.2 A developer is engages who will, as part of the proposed development, provide: a new gymnastics centre, library, community resource centre, adequate car parking, public realm improvements, a new linear park and 200 residential units.</p> <p>11.3 Viable development options are presented and business plans approved. A new lease is drawn up and agreed.</p>
Delivery Risks:	<p>11.1 No suitable tenders are received. Tendered prices are too high. Tenders are regarded as not financially viable, of high risk, or do not deliver a high quality service.</p> <p>11.2 A suitable developer cannot be found. The proposed scheme is not financially viable or fails to comply with planning recommendations.</p> <p>11.3 Blackheath and Bromley Harriers decide to continue with their current arrangement and not to proceed with their proposals, or their proposals are not financially viable or compliant with planning considerations. New lease arrangements between the Council and Blackheath and Bromley Harriers cannot be agreed.</p>
Lead Officers:	John Gledhill
Resources	Existing Culture & Leisure budgets

